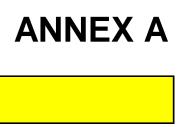
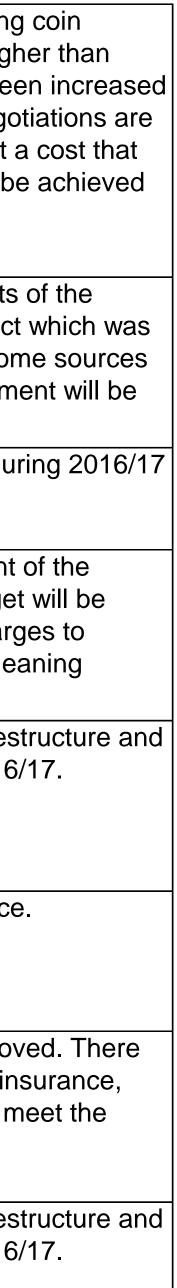
		2013-17	<mark>7 LISTED B</mark>	JDGET SAVI	NGS PERFOR	RMANCE AT SEPTEMBER 2016
Savings achieved to date					23,031,667	
Progress is Satisfactory					5,314,050	
Risk of savings not being full	y achieved				637,000	
Known shortfalls or significat	nt risk that savi	ngs will not b	be achieved		6,933,733	
Total of Savings					35,916,450	
	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	261,000				261,000	This saving will be achieved in 2016/17.
Libraries - Review of operation and management of libraries including book fund and opening times	70,000				70,000	This saving will be achieved in 2016/17.
Parks Maintenance - Botanic Gardens Shop Closure	30,000				30,000	This saving will be achieved in 2016/17.
Parks Maintenance - Increase allotment fees by an average of £10 per full size plot in 2016/17 and again in 2017/18.	20,000				20,000	This saving will be achieved in 2016/17.
Further Changes in Style and Standards of Parks Management	27,000				27,000	This saving will be achieved in 2016/17.
Arts - Review management and opening times at the Atkinson	120,000			120,000		This saving will be achieved in 2016/17.
Street Scene - Building Cleaning - change frequency of office cleaning	19,000				19,000	There has been a reduction in the cost of cleaning Council and internal facilities duri so the required saving is being met.
Public Conveniences increase charges	40,000	40,000				This saving will not be achieved in 2016/17. This is due to the one off costs of fitting mechanised doors at facilities that were previously provided free of charge and higher expected costs for maintenance and vandalism issues. Although charges have been / introduced, the financial benefit to the Council has been less than expected. Negotic currently underway with an external operator to provide a fully managed service at a can be contained within the reduced budget. Therefore this saving is expected to be from 2017/18 onwards.



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	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Public conveniences reviewed for efficiency savings	20,000	20,000				This saving will not be achieved in 2016/17. This is due to the one off costs of fitting of mechanised doors at facilities that were previously provided free of charge and higher expected costs for maintenance and vandalism issues. Although charges have been / introduced, the financial benefit to the Council has been less than expected. Negotia currently underway with an external operator to provide a fully managed service at a can be contained within the reduced budget. Therefore this saving is expected to be a from 2017/18 onwards.
Careline Service/Security Force (income target)	75,000		75,000			This saving is not being achieved as it is reliant on income derived from other parts o Council (which have been subject to cuts) and the cessation of a healthcare project w also expected to generate income for the service. At this stage no alternative income have been identified and it is therefore unlikely that this additional income requirement met in 2016/17.
Street Scene - Building Cleaning - change frequency of office cleaning	50,000				50,000	There has been a reduction in the cost of cleaning Council and internal facilities durin so the required saving will be met.
Cleansing Service - Reorganisation of workload and work patterns	25,000				25,000	The budgetary provision for Cleansing Services has been adjusted to take account of restructure which has now been implemented. As such, the required savings target v achieved in 2016/17. However, it should be noted that the income target for recharge internal facilities and services needs to be reviewed in the light of a reduction in clear budgets available across the Council.
Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	6,000				6,000	The budgetary provision for Bulky Items has been adjusted to take account of a restruin increased charges and as such, the required saving target will be achieved in 2016/1
Green Waste	430,000	430,000				Saving not likely to be achieved following the reorganisation of the recycling service.
Public Conveniences - Closure of all public conveniences	74,000	24,000		50,000		The original saving was predicated on the entire budget for the service being remove will still be residual costs to be incurred in closing the facilities in terms of NNDR, insu utilities, etc. for which no budget remains. Consequently, it will not be possible to me saving target in full during 2016/17 or in future years.
Bulky Items - Increasing collection charge from £7.50 to £10 per collection	48,000				48,000	The budgetary provision for Bulky Items has been adjusted to take account of a restruin increased charges and as such, the required saving target will be achieved in 2016/1



	SAVING			
	REQUIREMENT	Red	Amber	Green
Sefton Care Line and Sefton Securities - Increased income as result of increased service activity	200,000	200,000		
Catering - To increase the charge for each meal by 10p in September 2015 (start of the school term) and by a further 10p from September 2016	250,000			
New Options - Increase Cremation and Burial Fees by 5% above inflation	150,000	150,000		
Improved procurement of Council wide communications activity	61,050	45,500		15,550
Corporate Communications Team - Deletion of vacant posts and Team restructure	100,000	0		0
Transformation - Reduction of Transformation resource	75,000			
Environmental Health - Reduction in front line environmental health regulatory services. Reduction in pest control services but retain full rat control service	170,000			170,000

# Comment

This saving target was predicated on increasing income by insourcing a wider range of previously externalised maintenance, testing and installation services across Council facilities and services. This did not happen as expected or proposed and as such it will not be possible to generate this additional income on top of the increased income target set for the current financial year. As such, this saving target will not be met during 2016/17. However additional business e.g. through the promotion of the Arc Angel product, is expected to generate significant income in the future which will not only enable this saving to be achieved but will also contribute towards future years' savings. Savings options in this area for 2017/18 and beyond will need to acknowledge the need to make this saving first

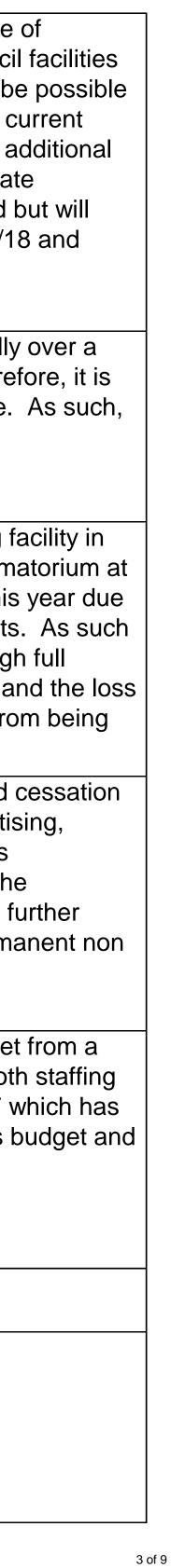
- **250,000** This saving requirement is based upon increasing the cost of a school meal annually over a two year period. The first increase generated the required additional income. Therefore, it is expected that the second increase will also provide the required increase in income. As such, the required saving target will be met in 2016/17.
  - A new crematorium has opened in West Lancashire within five miles of the existing facility in Southport. This has had an effect on the income generated at the facility. The crematorium at Thornton is also operating at reduced capacity (2 days a week) for some months this year due to a replacement programme for the old cremators which have failed emissions tests. As such the increased income levels will not be achieved in 2016/17. In future years, although full capacity will return at Thornton, the impact of the private crematorium will continue and the loss of income arising from this competition will prevent the income target of £150,000 from being met.

A deficit is forecast on sponsorship income of £45.5k in 2016/17 due to the phased cessation of Roundabout advertising (by 31 March 2017) and the delayed start of Web advertising, resulting in this saving not being fully achieved in year. For 2017/18 the Council is anticipating full year income from Web advertising, this will result in a reduction to the unachievable saving to £42k. The Strategic Support team will continue to seek out further income opportunities and savings, if this does not materialise this will result in permanent non achievement which is assumed here.

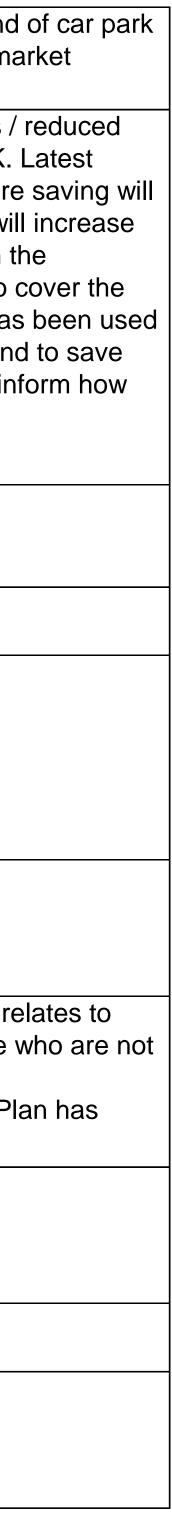
**100,000** This saving was in total £204k (£100k phased 2016/17) and was originally to be met from a reduction in staffing. However the saving was then anticipated to be achieved by both staffing and income i.e. staffing £104k in 2015/16 (achieved) and income £100k in 2016/17 which has previously been reported as not achievable. Having reviewed the Communications budget and the wider Strategic Support budgets this saving will now be achieved.

75,000 This saving will be achieved in 2016/17 due to a restructure of teams.

On target to be achieved.



	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Parking - Review of service and charging regimes	467,000	100,000		367,000		There will be a shortfall in income achieved due to the proposal to cease the refund or charges at leisure centres. The remaining 367k should be achievable subject to man conditions.
Street Lighting Energy - Invest to save in lighting columns and bulbs to allow reduced hours of lighting.	530,000	530,000				It was anticipated last month that £100k would be achievable from energy savings / r tariffs which would have restricted the unachieved element of this saving to £430K. L information suggests that there will be no contributory saving in tariffs and the entire not be achieved in the current year. Furthermore, the indicative tariff for 2017/18 will by £112k (based on current consumption levels) which will put further pressure on th achievement of the saving in subsequent years. Whilst every effort will be made to consider through increases in income, this cannot be guaranteed. Excess income has in previous years to cover the regular overspend on winter service. There is a spend initiative for Cabinet to consider shortly. The outcome of the Cabinet decision will information the council considers this saving option.
Further Changes in Style and Standards of Parks Management	64,000			64,000		On target to be achieved.
Parks Maintenance - Reduction in GM Contracts	30,000			30,000		On target to be achieved.
Coast - Reduction to visitor and site management activities. Extension to the length of the life guard contract on reduced terms. Car-parking income charges	75,000			75,000		On target to be achieved.
Highway management, development, design and safety - Changes to charges Service reorganisations	130,000			130,000		On target to be achieved.
Budget re-alignment of salaries to be funded from grants, contracts and reserves	116,000	116,000				It is forecast that this saving will not be delivered in year as the majority of budget related of Service and grants that are used to fund remaining staff within the service w core funded. This saving will not be achieved in the long term and the Medium Term Financial Plate been adjusted to reflect this.
14-19 Services - Changes to commissioning arrangements for Information, Advice & Guidance	40,000				40,000	Achieved.
Management fee reduction - Formby Pool Contract	50,000				50,000	Following re-negotiation of the contract this saving will be achieved
School Health - Re- specify/recommission the healthy Child programme for the whole 0- 19 age range	260,000				260,000	Saving achieved in 2016/2017



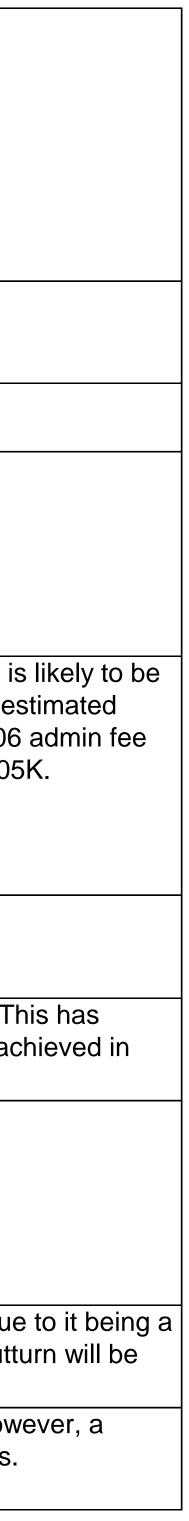
4 of 9

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Sports Leisure- Active Sports - Increase in income due to increased charges and new programmes	30,500			30,500		This £30.5k saving is the residual amount of a total saving target of £84k of which £5 achieved in 2015/16. It appears that there has been an element of duplication aroun particular saving with the original proposal only anticipating £30k additional income. there may be some further additional income achieved in this particular area in 2016 unlikely that the full remaining £30.5k will be achieved in this specific income budget It is anticipated that this will be achieved from other income areas. The situation will be monitored throughout the year.
Public Health-Internal restructure to reflect the need to strengthen the influencing role of the team, and reduced need for commissioning capacity	100,000				100,000	Saving achieved in 2016/17
Integrated Wellness - Integration of Lifestyle services	1,549,000				1,549,000	Saving achieved in 2016/17
Substance Misuse - Reduction in Substance Misuse spend	440,000				440,000	Saving achieved in 2016/17
DCATCH - The scheme has already closed to new pupils, saving reflects cohorts of pupils completing the programme	15,000				15,000	Saving will be achieved in 2016/17
Children With Disability Service - Continue with the development of, and implement, new eligibility criteria	315,000			315,000		The achievement of this savings target has been challenging. A post originally identic contribute towards this saving has been taken as part of the Senior Management Re However, options are still being explored to ensure the permanent achievement of the Currently, the saving is being mitigated by under-spends elsewhere within the servic continue to be monitored closely.
Aiming High - Continue with the development of, and implement, new eligibility criteria. Review and potential cessation of funding for some activities	400,000				400,000	This saving will be achieved in 2016/17.
Attendance Welfare Service - Improved administration of legal procedures. Reduced eligibility for service interventions. Increase income	142,000			142,000		This saving should be achieved in 2016/17.



5 of 9

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Locality Assessment - Redesign of Common Assessment Framework team Implement a stronger Lead Practitioner model Implementation of electronic –common assessment framework (E-CAF)	60,000			60,000		This saving should be achieved in 2016/17.
Commissioning - Reduction of the Commissioning Service staffing	144,000				144,000	This saving will be achieved in 2016/17 due to a restructure of teams.
Business Intelligence & Performance - Re-structure	360,000				360,000	This saving will be achieved in 2016/17 due to a restructure of teams.
Housing Standards - Reduction in housing enforcement services including cessation of corporate illegal traveller sites co-ordination	20,000			20,000		On target to be achieved.
Planning - Increase in income across parts of the service Development Management, Building Control, and Technical Support [land charges] in light of economic forecast	130,000	105,000		25,000		This savings target relates to Planning / Building Control income and whilst there is I an overachievement of Planning Application income of £96K, there are currently esti shortfalls on Building Control (£160K), Planning Policy (£16K) and the Section 106 a (£25K). The net effect of all of these is a shortfall of income against budget of £105K
Home Improvements DFG - Re- profiling the allocation of costs and increasing the level of	10,000			10,000		On target to be achieved.
Treasury Management	8,000,000				8,000,000	The Council has changed its policy relating to the provision for debt repayment. This generated significant savings until 2019/20 (2016/17 saving includes the saving achi 2015/16 that was reserved to be utilised in 2016/17 and future years).
General inflation provision - Remove general inflation provision set in MTFP at 2%. This will require all services to deliver general efficiency in the delivery of all services	2,180,000				2,180,000	Budget provision reduced, saving therefore achieved.
Reduced accommodation costs - Lease on Houghton Street	76,000		76,000			This saving is unlikely to be able to be achieved in this or future financial years due t duplication of the 2015/16 saving Ref 67 (£60k). However, a balanced service outtur delivered and this will be delivered in future years.
Building Maintenance - Recharge Salaries to Capital Schemes	136,000		136,000			It is currently uncertain as to whether this saving will be delivered in 2016/17. However balanced service outturn will be delivered and this will be delivered in future years.



	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
EEMS (Energy and Environment) - Reduction in Carbon reduction service and community energy service	42,000				42,000	Saving achieved in 2016/2017
Finance & ICT Services - Restructuring Finance and ICT services after implementation of new financial system in 2015	500,000		50,000		450,000	It has been identified that there is a potential issue with a saving of £50,000 being ac Arvato in this financial year. Discussions are ongoing with Arvato in order to idenitfy savings which can be made in order to address this shortfall. The remainder of the s £450,000 has been achieved in 2016/17.
Finance & ICT Services - Reduce ICT, printing and telephone costs in line with general Council reductions	190,000				190,000	Saving achieved in 2016/17
Learning & Development - Reduction in activity associated with learning and development	108,000				108,000	Saving achieved in 2016/17
New Options - Remove the discretionary support to Parish Councils for Council Tax Reduction Scheme	95,000				95,000	Saving achieved in 2016/17
Contracted transactional services	1,000,000			435,000	565,000	Saving will be achieved in full in 2016/17, however £0.435m relates to one-off saving financial year. Discussions are continuing with Arvato to identify ongoing sustainable
Area Finance / Finance Visiting Officers - Review	28,700				28,700	This is the full year effect of the saving resulting from the review of this service and the has been achieved in full.
Day Care - Day Care Review	873,050	670,000			203,050	There is a saving requirement in-year of £750k and £123.05k that relates to the previous financial year. The element that relates to the previous year has been achieved in full result of the full year effect of contract negotiations already agreed with New Direction £750k in year saving, £80k has been identified specifically to date. The refurbished I Road and Dunningsbridge Resource Centres (for those with the most complex needs to open in 2017. Further contract negotiations will be undertaken with New Directions the outcome of the Day Care review. There may be some further savings made in 20 following negotiations and depending on the timing of the completion of refurbishmer saving should be made in full in 2017/18

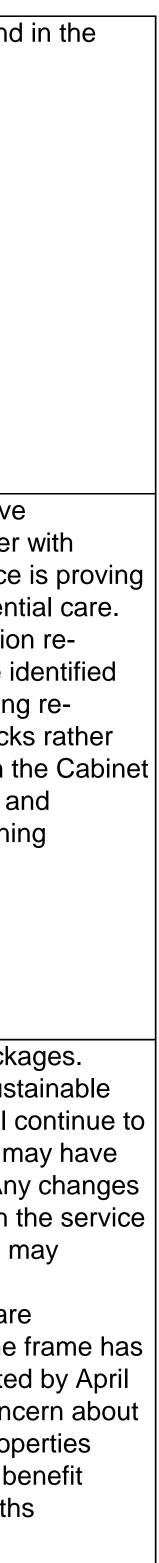


	SAVING REQUIREMENT	Red	Amber	Green
Adult Social Care - Social care services will be required to contain net demographic growth within existing budgets for the duration of the plan. The figure has been adjusted to reflect Cabinet's previous decision relating to the underachievement of the services 2014/15 budget savings requirement. This assumption will need to be kept under close scrutiny to ensure deliverability	3,000,000			
Domiciliary Care - Further explore the use of adaptations, equipment and Assistive Technology Reduce the number of hours, number of calls, or number of carers utilised, where this is appropriate Work in partnership with the voluntary/community sector to facilitate the development and utilisation of low-level alternative/preventative community services Explore more outcome-focused commissioning	1,560,000			1,560,000
Supported Living - Alternative and more efficient ways of meeting assessed care needs	1,800,000	1,191,000		609,000

Blue	Comment
3,000,000	This saving has been achieved. However, note the issue regarding Better Care Fun main body of the report.

The saving was intended to be delivered in the first instance through a more effective Reablement Service model, reducing the need for ongoing domiciliary care, together with improved use of adaptations and assistive technology. The new Reablement Service is proving effective with the most significant impact being to reduce the requirement for residential care. The intention is to extend Home Care Re-ablement to community referrals. In addition reassessments continue with a particular focus on those cases where providers have identified that they feel provision could be reduced. Where domiciliary care packages are being reassessed the option to increase established 30 minute care visits by 15 minute blocks rather than the usual 30 minute blocks is available. Early discussions have been held with the Cabinet Member ASC, in respect of the redesign/recommissioning of the Domiciliary Care and Reablement Services, with a view to exploring more outcome- focused commissioning

£609k has been identified to date following the review of Supported Living care packages. Officers continue to work on the commissioning of a more efficient, effective and sustainable supported living and care model. Service users' eligible care and support needs will continue to be met but possibly in larger occupancy dwellings. An increased number of people may have their needs met through Shared Lives or other placements that meet their needs. Any changes to a service user's tenancy will be via reassessment of need and will be agreed with the service user and housing/care providers. It is anticipated that service users' care packages may change through increased/additional use of assistive technology which will result in independence and self-sufficiency. The recommissioning will consider 'zoning' of care providers. . Progress on the project has recently been reviewed, an action plan/ time frame has been drafted and re-specification and redesign of the service model will be completed by April 2017. The saving should be achieved in full in 2017/18. There is currently some concern about a reduction in the appetite of housing providers to develop the larger occupancy properties required, due to uncertainties relating to possible government changes to housing benefit provision. The government position should become clear in the next couple of months



8 of 9

	SAVING REQUIREMENT	Red	Amber	Green	Blue	Comment
Adult Assessments - An end to end review of assessment and review policies, procedures and processes within Adult Social Care.	300,000				300,000	This saving has been achieved following the review of assessment processes, policie procedures
Housing Related Support Further decommissioning and re- commissioning of funded services in accordance with the approved Commissioning Intentions and Priorities	900,000	83,000			817,000	£817k of this saving has been achieved. Commissioners are reviewing residual contrare in discussions with providers to identify how the remaining saving can be achieve saving will be achieved in full in 2017/18
Children's administrative support - Service redesign	20,000			20,000		On target to be achieved and will be caputured as part of the restructure of Children's Care administration.
New Options - Funding of highways, ICT and other developments from capital resources	1,000,000	434,000		566,000		The achievable figure is based on the actual capitalisation in 2015/16. Work will con- identify all work that can be capitalised in 2016/17, although the full saving may not b delivered.
New Options - Funding revenue consequences of planning projects from Section 106	500,000			500,000		This saving will be achieved in 2016/17.
Financial Assessments	250,000	250,000				Actions ongoing to identify how this saving can be delivered.
Customer Access Point	250,000	250,000				Actions ongoing to identify how this saving can be delivered.
Levies - Merseyside Waste and Recycling Authority and the Integrated Mersey Transport Authority have been requested to support the Council by finding 10% efficiency savings in setting their budgets for 2015/16 and 2016/17	2,509,150	859,550			1,649,600	The Council actively engaged with the levying bodies to try to achieve a 10% reduction cost of levies to the Council. Unfortunately reductions in the Merseyside Recycling a Authority Levy were not achievable in full. The partial non-achievement of this saving built into the 2017/18 to 2019/20 Medium Term Financial Plan.
Budget Planning Assumptions - Management Arrangements	1,300,000	300,000	300,000		700,000	£700k delivered on phase one with a further £300k to be delivered.
Voluntary Community Faith Review	1,500,000	1,135,683			364,317	£364k of the savings target has been achieved. The remainder of the £1.5m is not a
Total Savings Requirement 2013-2017	-	6,933,733	637,000	5,314,050	23,031,667	

